

Agenda

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Financial Highlights

(RMB '000)	2019	2018	% Change
Turnover	22,665,272	20,950,205	+8.2
Gross profit	6,876,021	6,614,024	+4.0
Profit attributable to equity holders	5,095,206	4,540,487	+12.2
Basic EPS (RMB)	3.39	3.02	+12.3
Total dividend(HK\$) - Interim dividend(HK\$) - Final dividend (HK\$)	1.90 0.90 1.00	1.75 0.85 0.90	+8.6 +5.9 +11.1

Sales Analysis





(RMB million)

Profit Attributable to Equity Holders

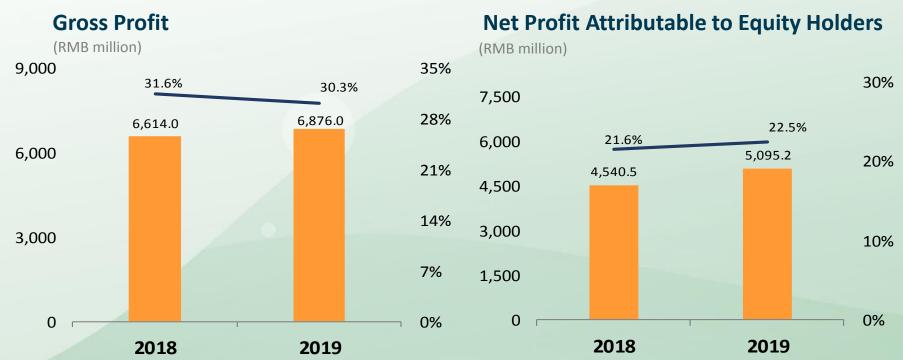
(RMB million)



- Maintained satisfactory growth in revenue and achieved decent operating results
 - ☐ The order demand from our major customers maintained an ideal growth
 - ☐ The productivity of the Group's overseas production bases further enhanced
 - Excluding the impacts on revenue caused by the scale-down of retail business, revenue from the Group's manufacturing business increased by 10.1% and net profit to shareholders increased by 14.1%

Profit Margins Analysis

GP — GPM



- Overall gross profit margin slightly decreased by 1.3p.p. to 30.3%, mainly due to:
 - The discounted sales in proprietary for clean up inventory due to the scale-down of the Group's retail business

NP

- The rise in labour costs and increase in average procurement prices of dyestuffs and chemicals
- The increase in energy consumption costs due to adjustment of the energy structure
- Excluding retail business operation, gross profit margin was 30.8%, slightly decreased by 0.34p.p. from 31.14%; net profit margin to shareholder up by 0.84p.p. from 22.76% to 23.6%

Net Profit Analysis

(RMB '000)	2019	2018	% Change
Net profit to equity holders	5,095,206	4,540,487	+12.2
Retail business loss (Sharing 51%)	143,033	50,125	
Net Profit (adjusted)	5,238,239	4,590,612	+14.1

Dividend and Payout Ratio



Domestic and International Cotton Prices



Note 1: New cotton national standard GB1103-2012 has come into effect since September in 2013 and CC Index 3128B is introduced afterwards.

Turnover Breakdown by Products

- Growth in sportswear sales was mainly attributable to the increase in demand for sportswear in the US and mainland China market
- Increase in casual wear sales was driven by increasing procurement demands in the Japanese market
- Revenue decreased by 39.5% in lingerie sales due to decreasing procurement demand from Japan

	2019		2018		Change	
	RMB'000	%	RMB'000	%	RMB'000	%
By Product						
Sports wear	16,321,975	72.0	14,275,643	68.1	2,046,332	+14.3
Casual wear	5,387,683	23.8	5,167,355	24.7	220,328	+4.3
Lingerie	802,852	3.5	1,328,006	6.3	(525,154)	(39.5)
Other knitting products	152,762	0.7	179,201	0.9	(26,439)	(14.8)
Total	22,665,272	100.0	20,950,205	100	1,715,067	+8.2

Turnover Breakdown by Regions

- Recorded a growing rate in revenue in the US market mainly due to the increasing order demands for sportswear
- Maintained stable growth in the Japanese market due to the increasing procurement demands for casual wear and sportswear
- European market recorded a slight increase in sales, which was primarily attributable to the more stable consumption demands for sportswear
- Sale increase in the domestic market was mainly due to the ideal growth in consumption demand for sportswear

	2019		2018		Change	
	RMB'000	%	RMB'000	%	RMB'000	%
Europe	3,890,278	17.2	3,795,982	18.1	94,296	+2.5
Japan	3,542,572	15.6	3,236,002	15.5	306,570	+9.5
United States	3,475,427	15.3	3,252,725	15.5	222,702	+6.8
Other countries	4,614,239	20.4	4,353,084	20.8	261,155	+6.0
Domestic market	7,142,756	31.5	6,312,412	30.1	830,344	+13.2
Total	22,665,272	100.0	20,950,205	100.0	1,715,067	+8.2

Key Financial Indicators

	2019.12.31	2019.06.30	2018.12.31
Inventory turnover days	122	139	124
Debtor turnover days	58	58	56
Creditor turnover days	20	23	21

	2019.12.31	2019.06.30	2018.12.31
Gross gearing ratio (debt to equity) (%)	15.8	10.6	11.3
Current ratio (times)	3.7	4.3	3.7
Cash and cash equivalent (RMB million)	5,060.9	3,938.5	3,565.9
Net assets (RMB million)	25,191.3	23,630.2	22,454.3
Total assets (RMB million)	31,854.8	28,294.9	27,552.1

Inventory

(RMB'000)	31 December 2019	20 June 2019	31 December 2018
Raw materials	1,070,080	1,001,209	1,179,985
Work in progress	2,233,058	2,298,571	2,075,322
Finished goods	2,081,715	2,492,429	2,104,700
	5,384,853	5,792,209	5,306,007
Provision	(102,448)	(131,470)	(122,575)
	5,282,405	5,660,739	5,237,432

Inventory Turnover Days Analysis





Further expand production capacities and productivity of overseas production base









- Garment factory newly built in Vietnam
 - Put into operation as scheduled
 - Strategically located in the same industrial area as the fabric factory in Vietnam
 - Further facilitate the integration of industrial chain, reduce transportation cost and improve the utilization rate of raw materials
- New Garment factory in Cambodia
 - Started construction in early 2019 and is well on track, expecting to be completed by the end of 2020
- Continued to expand the production scale of the fabric factory in Vietnam, with its capacity accounting for over 45% of the total capacity of the Group

Achieve the coordination of enterprise development and environmental protection

- Increase fabrics productivity of domestic bases to replace the fabrics imported from overseas bases
- Achieve the ultimate goal of attaining a balance between the upstream and downstream productivity of individual overseas and domestic bases
- Arranged land acquisition for the fabrics production base in Ningbo
- Continuous technology advancement of production equipment in recent years, water and energy consumption decreased
- All domestic bases are using natural gas as basic fuel, thus effectively alleviating the adverse impact on the atmosphere



HSBC ESG certificate 2019



InnoESG Prize 2019





Highly recognized by suppliers









Adidas award

Balabala award

Anta award

 Continued to grant numerous awards from domestic and international brands in recognition of the outstanding performance of the Group

Actively promote excellence in the investor relations







Plant visit

2019 Interim Results Announcement







Best IR by Company, Chairman CEO,CFO, IR Team, IRO, Investor Meeting(Large Cap) by HKIRA- total 6 IR Awards

- Successfully achieve transparency and effective communications with investors
- Awarded several investor relations awards for different sectors in recognition of the outstanding performance of the Group's investor relations management

Optimization of Product Structure

Sportswear customers













Casual wear customers











- Strengthened cooperation with strategic customers by prioritizing the allocation of production resources and reducing the orders the Group obtained from small-to medium-sized customers, the Group also introduced certain quality new clients
- Revenue from sportswear products represented 72.0% of total revenue. Four renowned customers, ADIDAS, NIKE, PUMA and UNIQLO, accounted for 84.4% (2018: 81.3%) of the Group's total turnover

Withdrawal from Retail Business

- Reasons to withdraw
 - Retail operation results not yet reached management expectation
 - Concentrate efforts on apparels manufacturing business
 - Provide better services to clients
- Speed up the scale down of retails business throughout 2019
- As at the end of 2019, all direct outlets were closed
- Benefit to enhance long term competitiveness of the Group's apparels manufacturing business







Future Strategies

Further facilitate sharing of resources between overseas & domestic bases

Vertical optimization of industrial chain

Enhancing product innovation ability

Ability to enhance efficiency & invest in environmental protection

Employee care



Future Prospects

The Group Holds a Prudent View on 2020 Prospects

